



It does good things™

January 28, 2011

Bruce N. Davis
Chairman of the Board
Elmer's Restaurants, Inc.
363 High Street
Eugene, OR 97401

Dear Bruce:

I have had the opportunity to work with you over the past four years on policy issues relating to Video Lottery.

During the last two contract rate-setting hearings, which I chaired, you testified before the Oregon Lottery Commission and provided a detailed analysis on the commission rate paid to Lottery retailers and the rationale for it. Your participation in these public hearings and in private meetings with me have been informative and insightful.

Similarly, you have met with the former Governor's Chief of Staff, Directors and other members of the Oregon Lottery on a number of occasions, and have worked closely with the leadership of the Oregon Restaurant & Lodging Association. You are known for being honest, reliable, and for providing useful business analysis and thoughtful policy recommendations.

I have enjoyed the opportunity to work with you and I appreciate the contributions you have made to the Oregon Lottery over the years.

Sincerely,

Steve Ungar, Chairman
Oregon Lottery Commission